

STATE OF THE PORT

110 YEARS
PORT of SEATTLE
1911-2021

Port of Seattle



STATE OF THE PORT 2021



The Port of Seattle exists on Indigenous land. We acknowledge the ancestral homelands of those who walked here before us and those who still walk here, keeping in mind the integrity of this territory where Native peoples identify as the Duwamish, Suquamish, Snoqualmie, and Puyallup, as well as the tribes of the Muckleshoot, Tulalip, other Coast Salish peoples, and their descendants. We are grateful to respectfully live and work as guests on these lands with the Coast Salish and Native people who call this home. This land acknowledgment is one small act in the ongoing process of working to be in good relationship with the land and the people of the land.



Duwamish Valley Mural Project, a public arts mural in South Park that was inspired and designed by the content of community workshops



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Eric Drenkpohl • Natalie Fobes • Anthony Harris • Chris Johnson • Rosa Johnson • David Ryder • Kat Tacheron • Don Wilson*

110 YEARS OF HISTORY AND CHANGE

The Port of Seattle is celebrating 110 years of service to the community. Over the century, we have navigated change in our community and our industries. And constant change has never been more true than in the last two years.

Founded in 1911, the Port is a public agency providing airport operations and maritime services for the Puget Sound region. Five publicly elected commissioners who serve four-year terms establish Port policy, and the Executive Director carries out these policies and leads the Port's approximately 2,000 employees. The Port owns Seattle-Tacoma International Airport (SEA), piers for workboats and cruise ships, marinas, conference facilities, parks and public access areas, office space, and more. The Port also leases land to tenant companies who manage operations on their own.

In 2012, to mark the 100-year anniversary of the Port, the Commission adopted the Century Agenda to establish the Port's strategy for achieving its goals in a changing world. These goals set the course and keep the Port moving towards its destination but are flexible enough to adapt to the constant of change. The Century Agenda goals were slightly amended in 2021 to evolve with the times and are to:

- Position the Puget Sound region as a premier international logistics hub
- Advance this region as a leading tourism destination and business gateway
- Responsibly invest in the economic growth of the region and all its communities
- Become the greenest and most energy-efficient port in North America



The dawn of the jet age at Seattle-Tacoma International Airport, 1959



Port of Seattle Headquarters at Pier 66, 1915

Port of Seattle Mission

Founded in 1911 by a vote of the people as a special purpose government, the Port of Seattle's mission is to promote economic opportunities and quality of life in the region by advancing trade, travel, commerce and job creation in an equitable, accountable and environmentally responsible manner.

Our vision is to add 100,000 jobs through economic growth led by the Port, for a total of 300,000 Port-related jobs in the region, while reducing our environmental footprint. We are committed to creating opportunity for all, stewarding our environment responsibly, partnering with surrounding communities, promoting social responsibility, conducting ourselves transparently and holding ourselves accountable.

The Port of Seattle is a leader in moving people and cargo across the country and around the world. With facilities and property ranging in scope from a half-acre park to one of the largest airports and container terminals on the West Coast, we maximize the public assets in our portfolio with an eye toward best uses and environmental sustainability.

RESOURCES



[About our Commission](#) →



[Century Agenda](#) →



[Port Projects and Programs](#) →



[Nine Ways Ports Make your Life Better](#) →



Four New SSA Post Panamax Cranes arrive in Elliott Bay destined for Terminal 5
June 13, 2021

110 YEARS OF HISTORY

Key moments in Port history



1911

September 5, 1911
Port of Seattle founded by a vote of the people of King County



1914

January 10, 1914
Fishermen's Terminal at Salmon Bay opens



1918

Pacific trade boomed as WW1 reduced Atlantic shipping and Seattle shipping booms



1942

March 2, 1942
The Port of Seattle agrees to construct a regional airport



1949

July 5, 1949
Seattle-Tacoma International Airport (SEA) is dedicated



1963

The Port of Seattle opens the first containerized cargo terminal on the west coast



1973

The satellite train system and North and South Satellites open in a major airport upgrade



1979

The arrival of the Lini Hai inaugurates the return of regular cargo with the People's Republic of China



2000

Cruise returns as a major part of the Port's lines of business



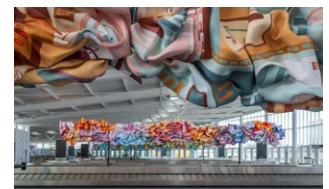
2015

The Ports of Seattle and Tacoma form the Northwest Seaport Alliance



2021

North Satellite Modernization complete



2022

International Arrivals Facility and Terminal 5 Modernization Phase 1 are complete and open

110 Years in Logos

The Port of Seattle has used several visual logos over the last 110 years.



1930s-1950



1950-1968



PORT OF SEATTLE

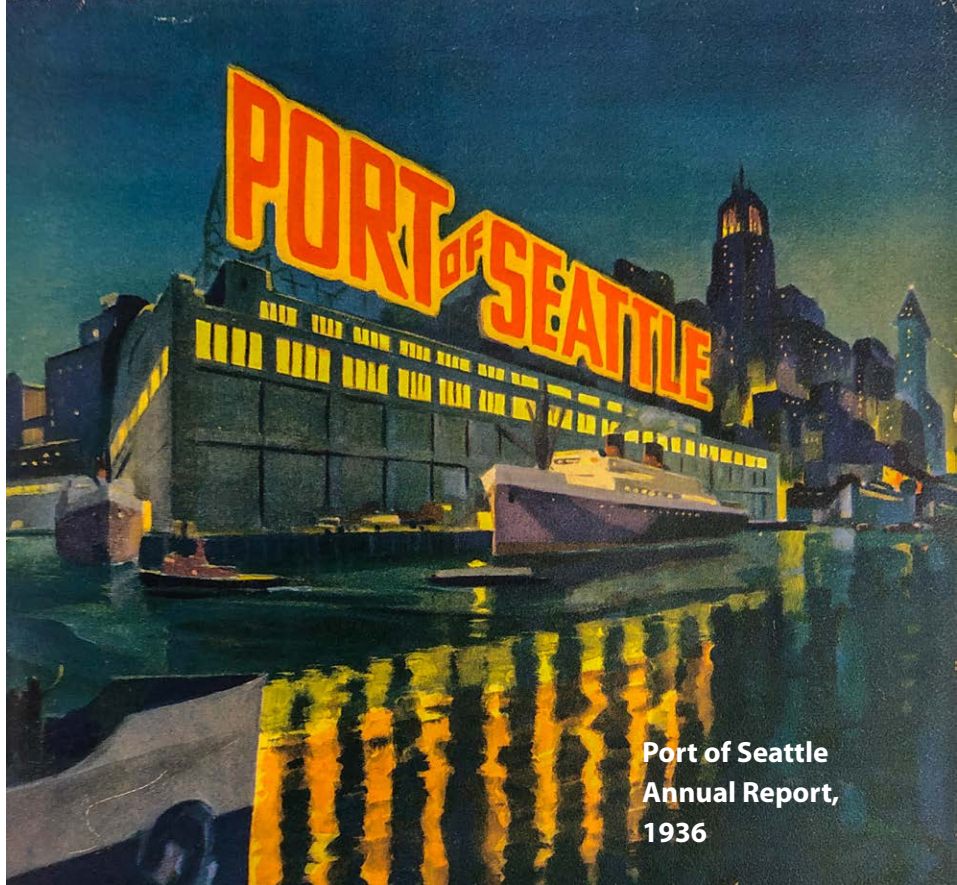
1968-1980



1980-2013



2013-Present



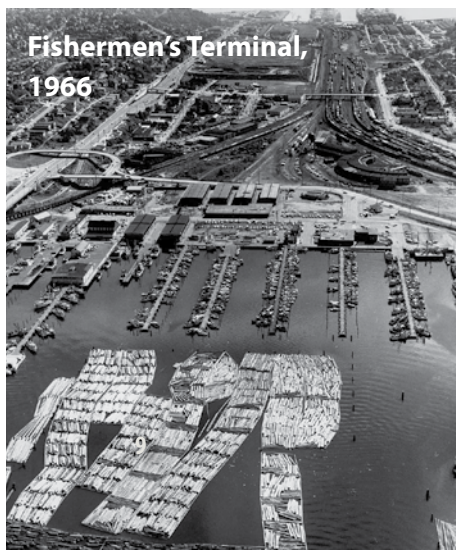
Port of Seattle
Annual Report,
1936



Pier 66, 1972



SEA Airport, 1950



Fishermen's Terminal,
1966



SEA Airport,
1972

MESSAGE FROM PORT LEADERSHIP

We are proud to present the Port of Seattle's 2022 Budget and five-year Capital Improvement Plan. By supporting over 121,000 jobs and \$38 billion in business revenue, the Port creates opportunities across a broad cross-section of the regional economy.

Our key 2022 initiatives increase investments in airport, maritime, and economic development projects to strengthen trade, improve customer experience, and create thousands of new career opportunities. We continue to expand our successful workforce development and youth-employment initiatives focused on disadvantaged communities while minimizing our impacts on neighborhoods, the environment, and climate.

This marks the third year that COVID has impacted our budget and community. We see positive signs on the horizon, but the pandemic continues to present new challenges, especially for those who were already deprived of opportunities for success.

The widespread availability of vaccines supported a major travel recovery this spring and summer. Passenger volume at the airport returned to 75 percent of what we consider typical. Cruise operations resumed in July with reduced ship calls and with fewer passengers. Dramatic changes in consumer spending from travel and services to household products drove significant increases in air cargo and maritime shipping, resulting in unprecedented supply chain congestion for west coast ports and other ports around the world.

The global pandemic continues to impact international and business travel as well as cultural and political divisions over masks and vaccines. Labor market shortages, especially those in the trades, have been exacerbated by public health concerns and people deciding to change their careers, while economic inequities and the climate crisis continue to require constant attention.

We developed this budget specifically to adapt to this uneven recovery. As part of our budget development, we conducted a Port-wide Strengths, Weaknesses, Opportunities, and Threats (SWOT) analysis. This analysis shows very clearly that two years of fiscal restraint,

including a pay and hiring freeze, resulted in tremendous stress on the organization.

Our budget development plan also included input from members of our community. In a series of county-wide listening sessions, more than 100 community leaders urged the Port to continue large capital investments that generate long-term economic activity and to continue supporting workforce development programs to create jobs of the future. Our habitat programs have expanded to enhance the restoration of the marine ecosystem from kelp to killer whales. We have also partnered with organizations like the Highline School District and Seattle Aquarium to further these efforts as well as workforce development. These programs have also helped to strengthen our relationships with our tribal partners.

Our plans meet both local and regional needs. The five-year capital plan includes the largest ever proposed set of capital investments to anchor industry and economic activity, as well as to improve efficiency and service at our airport and maritime facilities. **We are excited as our generational investments in the airport's North Satellite and International Arrivals Facility (IAF), and the first phase of our seaport's Terminal 5 modernization come across the finish line.**

In 2022, we expand our budget to maintain millions of square feet at new facilities and return to investing in our workforce and strengthening our capacity to execute projects and programs. Our Port must also improve service to a growing community while phasing out emissions and reducing environmental impacts.

Our 2022 budget positions the Port to phase out its own emissions in the next 18 years, support innovation projects that advance decarbonization of the maritime industry, accelerate sound insulation programs, and increase sustainability in Port projects.

After successfully advocating for Washington state to adopt a Low Carbon Fuel Standard, we accelerated our own greenhouse gas reduction goals and launched new research in collaboration with King County and others to support the development of renewable green fuels for the maritime and aviation industries.

We also continue to invest in cleaning up legacy pollution and habitat restoration to include completion of the Duwamish River People's Park. Such efforts, along with major investments in the repair of the West Seattle Bridge, are reflections of our commitment to serve our region as well as near-port communities.

We are encouraged by the success of our strategies to help sustain businesses and communities through the COVID crisis, but also recognize that small business and particularly minority and women-owned businesses continue to feel the worst effects of the pandemic. **In our 2022 budget, we continue investing in programs that support startups and small businesses, such as our innovative Maritime and PortGen accelerator programs. Our budget also expands the economic opportunities for tourism-related businesses and invests in new efforts, such as the Community Navigator Network.**

While the economic and service benefits of the Port extend across the county and state, we are keenly aware that operational impacts of the Port are felt most directly by the communities who live closest to the airport and seaport. **We continue to invest in the South King County Community Impact Fund and Duwamish Valley Community Equity Program and support quality of life projects near our operations like a new noise study at SEA Airport.**

Most of the money needed to support the Port's programs comes from its airport, maritime, and real-estate lines of business. We also utilize a countywide property tax levy to fund maritime capital investments, environmental improvements, and community programs. Just 1.2 percent of the total King County property tax goes to

the Port. In 2021, that share amounted to an estimated \$72 total for the median King County homeowner.

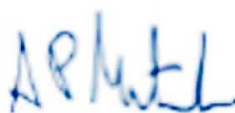
However, we could not have maintained our level of local investments during the pandemic without federal support. Following up on critical grants approved in 2020, the new Biden Administration's emphasis on major infrastructure projects includes ways for ports to work more efficiently and environmentally. Our budget also shares the Administration's support of an equitable recovery through investments in our gateways, surrounding communities, and environment. We look forward to partnering with the Biden Administration to advance our mutually ambitious goals.

We believe that the Port's 2022 budget strikes the right balance between financial and environmental stewardship and commitment to communities throughout King County and beyond. An equitable recovery building towards an inclusive and resilient economy continues to be the mission of our organization. We know we cannot do it alone and are committed to expanding strong partnerships between governments, business, labor, and community organizations so we can build back better together.

We welcome your engagement, especially in this pivotal moment in history.



Fred Felleman
Commission President



Stephen P. Metruck
Executive Director



Fred Felleman
Commission President



Ryan Calkins
Commissioner



Sam Cho
Commissioner



Stephanie Bowman
Commissioner



Peter Steinbrueck
Commissioner



Stephen P. Metruck
Executive Director

2021 REVIEW

OUR BUSINESSES

- Seattle-Tacoma International Airport (SEA) forecasts that airport passenger traffic has recovered to 74 percent of 2019 pre-COVID levels
- Worked with cruise lines and federal and local officials to safely restore cruise operations, with a total of 83 cruise sailings in 2021
- Through our partnership with the Northwest Seaport Alliance, the largest maritime shipping cranes on the west coast were installed as part of our investment in the modernization of Terminal 5 which will reopen in January 2022
- Completed the construction of the SEA International Arrivals Facility for an enhanced international passenger experience in 2022
- Added 10 more remodeled gates with the completion of Phase II of SEA's North Satellite Modernization Project
- Completed a comprehensive assessment of the Port of Seattle Police Department to ensure alignment with the highest national standards and best practices related to policing and civil rights
- Introduced the Port-wide Equity, Diversity, and Inclusion program
- Continued to advance maritime innovation through investments in Washington Maritime Blue and redevelopment of the Ship Supply building into a Maritime innovation Center to be certified as a "living building"



Youth Restoration crewmembers rehabilitate Hilltop Park in Burien, a recipient of a South King County Environmental Grants

OUR COMMUNITY

- Added resources for the South King County Community Impact Fund to mitigate the impacts of the pandemic on the community and support regional economic recovery
- Advanced the implementation of Duwamish Valley Community Equity Program
- Established the Equity Index as a Port and community resource to place resources where they are needed most
- Funded the second year of the Youth Opportunity Initiative to support 200 youth employments
- Continued to support tourism opportunities for the region and state through grant programs as well as ongoing investments in the Washington Tourism Alliance and Visit Seattle



This grant means a lot to not only our community but also for the broader community. We will be working on creating green canopy and a safe and clean park to play. It will be a beautiful place for our generation to come. Community can thrive only if there is clean water to drink, healthy food to eat, safe and clean park to play, and fresh air to breathe."

KAMAL ADHIKARI OF THE BHUTANESE COMMUNITY RESOURCE CENTER, ONE OF THE SOUTH KING COUNTY COMMUNITY IMPACT FUND ENVIRONMENTAL GRANT RECIPIENTS

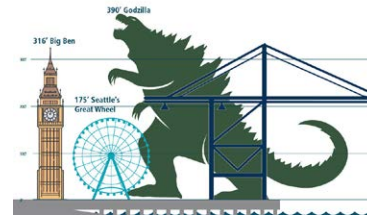
OUR ENVIRONMENT

- Adopted the Northwest Ports Clean Air Strategy which lays out a shared vision for zero emission maritime industry, and developed Charting the Course to Zero: Port of Seattle's Maritime Climate and Air Action Plan
- Hosted a Sustainable Aviation Fuels (SAF) Study Session and initiated study of converting municipal solid waste to liquid fuels
- Supported successful passage of State Clean Fuels Standard
- Achieved significant progress on construction of 13-acre Duwamish River People's Park and Shoreline Habitat
- Developed Ocean Acidification Action Plan as part of membership in the International Association to Combat Ocean Acidification
- Accelerated Airport Sound Insulation Program
- Installed solar panels on two restrooms at Shilshole Bay Marina
- Entered into a 10-year contract to provide renewable natural gas to run the HVAC systems and shuttle buses at SEA thereby enabling the Port to meet its GHG reduction targets 10 years early
- Updated cruise ship lease agreements to require use of shore power for those ships equipped to do so and achieved agreement to restrict discharge of seawater scrubbers
- Launched with King County a joint study of potential for converting municipal solid waste into renewable fuels, including sustainable aviation fuel for Seattle-Tacoma International Airport (SEA)

“Internships are one of the best ways young people can get work experience, both in a specific field and on what it takes to be a responsible employee. Building on the success of the Opportunity Youth Initiative — which we created last year to help fill the gap of internships due to the pandemic — the Commission recently authorized \$2 million to fund more than 200 internships in Port-related industries.”

COMMISSIONER **STEPHANIE BOWMAN** ON THE OPPORTUNITY YOUTH INITIATIVE

RESOURCES



Five Fun Facts about Cargo Ships and Cranes →



Use of Sustainable Aviation Fuels Taking Off →



North Satellite Modernization Project →



South King County Community Impact Fund Environmental Grants →

THE PORT'S ECONOMIC IMPACT

Economic Impact of the Port of Seattle

- Capital Project Plan (2022-2026) \$4.4 Billion
- All Port Activities 121,200 area jobs

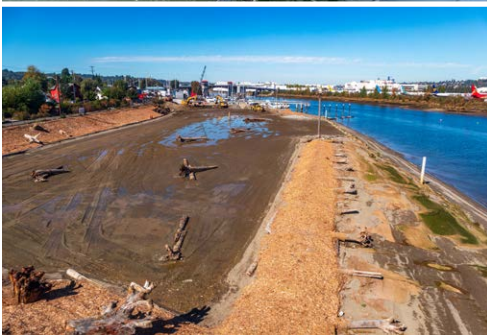
Total Economic Activity

- SEA Airport \$22.5 Billion
- Commercial Fishing \$1.4 Billion
- Maritime International Trade \$16.3 Billion
- Cruise \$900 Million

2022 Program Highlights



- Increase access to port-related career pathways through initiatives including: the Maritime High School, Youth Maritime Collaborative, and internships
- Expand the South King County Community Impact Fund



- Advance Duwamish Valley Community Equity Program (DVCEP)
- Restore habitat along the Lower Duwamish River
- Complete the Seattle Waterfront Clean Energy Strategy for maritime decarbonization
- Implement partnership with Seattle Aquarium on kelp restoration and community engagement, and develop a permanent exhibit of Port-related environmental initiatives in a new Ocean Pavilion



- Further Sustainable Aviation Fuels and Air Emissions Reduction Program
- Meet 2022 milestones for StART Noise Working Group and Federal Policy Working Group initiatives
- Accelerate the Sound Insulation Program
- Begin procurement for the new Part 150 Study Update to evaluate aircraft noise



- Increase sales to WMBE firms by studying potential barriers to utilization and expanding trainings for interested firms
- Accelerate tourism recovery through partnership with the Washington Tourism Alliance, grants to advance sustainable and equitable tourism events and destinations, and a statewide conference on sustainable tourism



2022 PORTWIDE BUDGET SUMMARY

2022 Operating Budget Summary

The 2022 operating budget includes increases to expand Port capacity for planning and capital development, to maintain new airport facilities, implement new customer service programs, and support economic development and sustainability initiatives.

- Total operating revenues: \$766.9 million; \$244.8 million or 5.5% below the 2020 budget*
- Total operating expenses: \$508.9 million; \$29.8 million or 6.2% under the 2020 budget*
- Net operating income before depreciation: \$258.0 million; \$74.5 million or 22.4% below the 2020 budget*

* We use the 2020 budget, instead of the 2021 budget, as a base for comparison as it represents a more normal pre-COVID level budget

2022 Highlights

Highlights of the 2022 operating budget include:

- \$12.4 million in expenditures for environmental stewardship
- \$16.1 million in expenditures on 17 community programs
- \$8.9 million to improve customer service at SEA
- \$1.7 million to promote and support statewide tourism initiatives



Commissioner Bowman meets with Low Income Housing Institute (LIHI) leaders who recently expanded the Interbay Tiny Home village located on Port property December 16, 2021

RESOURCES



Who pays for SEA Airport? →



How is the Port funded? →



Port Passes Budget for 2022 and 2022-2026 Capital Improvement Plan →



2022 Budget Overview →



Air cargo continued to be a bright and busy part of the Port's business
June 30, 2021



Parking
LEFT LANE

To
Return to Terminal

Return to Terminal
Parking

To Freeways
International Blvd

International Blvd

9093

What if every patient
felt like the only patient?



**The International Arrivals Facility Grand Hall and passenger walkway take shape and prepare to welcome international passengers home and visitors to the Pacific Northwest
April 8, 2021**

AVIATION DIVISION

The airport has facilities for commercial passengers, air cargo, general aviation, and aircraft maintenance on a site of approximately 2,800 acres. Major airport facilities include the Main Terminal, the South and North Satellites, a parking garage, and a consolidated rental car facility.

Highlights

- SEA was the eighth busiest airport in the U.S. in 2019
- Served 20.1 million passengers and 452,496 metric tons of air cargo in 2020
- Thirty-one airlines serve 91 non-stop domestic and 28 international destinations
- Generated 151,400 jobs, including 87,300 direct jobs**
- Over \$3.6 billion in direct earnings**
- Over \$22.5 billion in business revenues**
- Over \$415 million in state taxes reflecting direct and secondary activities**

** Based on 2017 data from our most recent *economic impact report*

Budget Overview

- Operating Revenues \$635.8 million
- Operating Expenses \$397.6 million
- 2022 Capital Spending \$514.8 million
- Five-Year Capital Spending . . . \$4.0 billion

Major Budget Initiatives

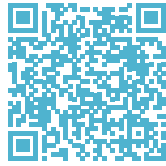
- Reduce the airport’s carbon footprint through the purchase of renewable natural gas
- Complete the Sustainable Airport Master Plan (SAMP) environmental review
- Complete the Utility Master Plan
- Continue to upgrade/reconfigure areas within the Main Terminal
- Continue to focus resources to address pest management issues
- Accelerate the Sound Insulation Program
- Achieve more than 93 percent safety evaluation score
- Meet 2022 milestones for StART Noise Working Group and Federal Policy Working Group initiatives
- Begin procurement for the new Part 150 Study Update
- Achieve 2022 milestones for Sustainable Fleet Plan implementation



I know from the experience of my own immigrant parents, the challenges of moving to a new country where you don’t speak the language or know the system. That’s why it’s crucial that we provide a welcoming environment and the necessary services to refugees settling in their new home. This country and our region has a long tradition of welcoming refugees. We are working around the clock to continue that tradition.”

PORT COMMISSIONER
SAM CHO ON THE WELCOME
SPACE FOR AFGHAN
IMMIGRANTS AT SEA AIRPORT

RESOURCES



[North Satellite Modernization](#) →



[Spot Saver Is Here to Stay at SEA](#) →



[Sustainable Airport Master Plan \(SAMP\)](#) →



[OrderSEA](#) →



Passengers excitedly returned to air travel at SEA Airport
September 9, 2021

MARITIME DIVISION

The Maritime Division includes the following business groups: Cruise Operations, Recreational Boating, Fishing and Operations, a Grain Terminal, and about half of the Seaport Real Estate portfolio. Additionally, the division includes service groups such as Maritime Marketing, Security, Marine Maintenance, Maritime Environmental, Seaport Finance, and Waterfront Project Management.

Highlights

- Operates Fishermen’s Terminal, which is the home of the North Pacific Fishing Fleet
- Operates a deep water, multiuse facility, and one grain terminal
- Operates four public marinas with over 1500 slips
- Operates two cruise ship terminals
- Manages 65 acres of waterfront parks and non-industrial activities
- Generated 8,400 jobs and \$1.6 billion in business revenues in 2019

Budget Overview

- Operating Revenues \$59.1 million
- Operating Expenses \$57.9 million
- 2022 Capital Spending \$23.4 million
- Five-Year Capital Spending . . . \$294.8 million

2022 Major Budget Initiatives

- Advance Sustainability and Equity in maritime industries
- Implement capital projects that modernize waterfront facilities
- Deliver operational excellence on safe operations and maintain port assets



Commissioner Peter Steinbrueck examines Olympia Oysters before being placed into Smith Cove to help combat ocean acidification and improve urban water quality

July 23, 2021



It’s been a happy coincidence having a front-line booth at the market with cruise ships coming back. Resiliency and pivoting have been key for me. I worked every day since COVID was announced. Customers love our product and that is what has kept me going. I am moving toward my 10-year goal when I started the business and it’s surreal to think I may actually get where I had hoped.”

**BONNIE B’S PEPPERS OWNER
DYLAN RANDOLPH**

RESOURCES



Seattle Cruise Season 2021: Safer, Stronger, and More Sustainable ➔



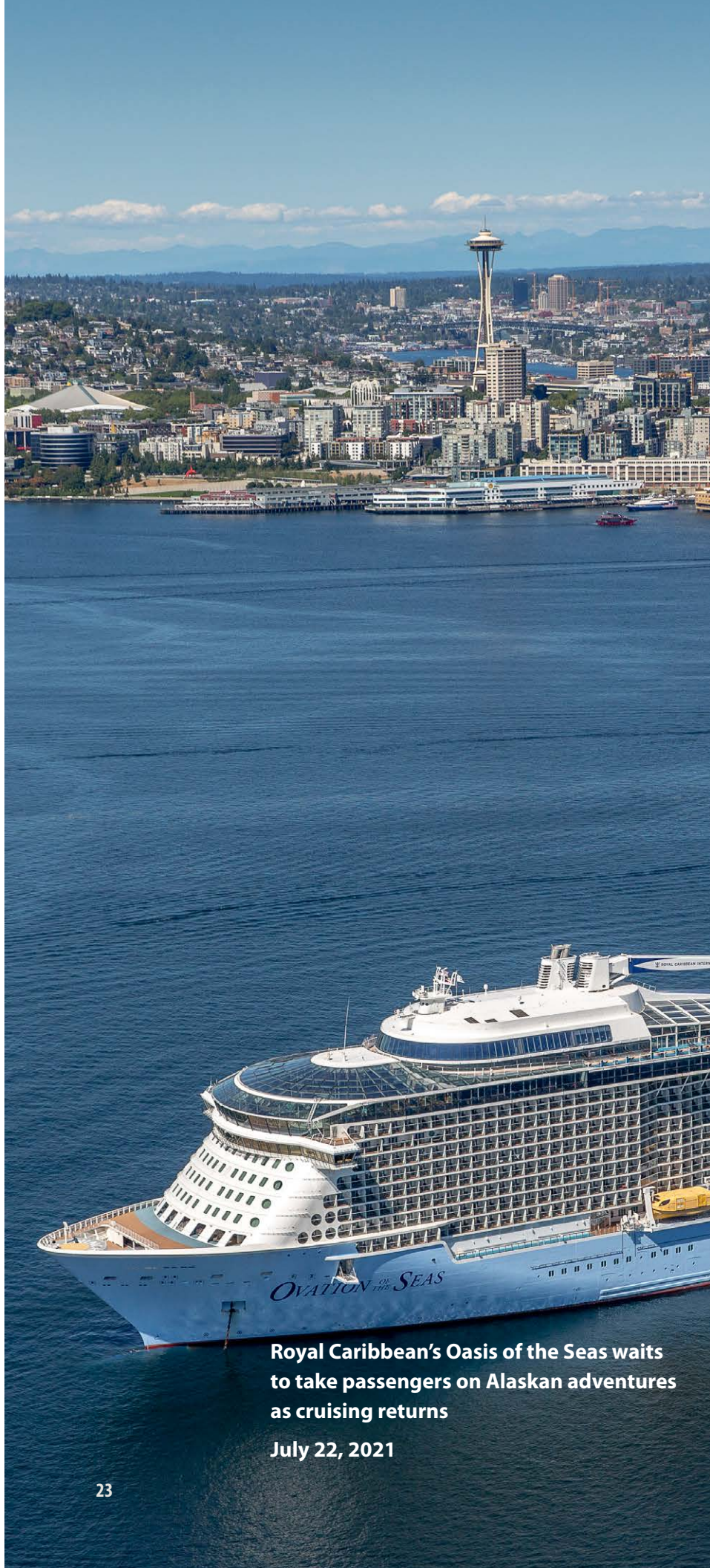
Maritime Blue Accelerator 2021 ➔



Maritime Innovation Center ➔



Five Fast Facts about Commercial Fishing ➔



Royal Caribbean's Ovation of the Seas waits to take passengers on Alaskan adventures as cruising returns

July 22, 2021

ECONOMIC DEVELOPMENT DIVISION

The Economic Development Division is comprised of five business and service groups: Real Estate Development and Planning, Portfolio and Asset Management, Diversity in Contracting, Tourism, and Pier 69 Facilities Management.

Highlights

- Manages and develops real estate portfolio and projects
- Supports and develops Small and Women- and Minority-owned Business Enterprises (WMBE)
- Promotes tourism and economic development for the region and state
- Provides Economic Development Partnership Grants to communities throughout the state

Budget Overview

- Operating Revenues \$18.8 million
- Operating Expenses \$28.3 million
- 2022 Capital Spending \$10.5 million
- Five-Year Capital Spending . . . \$83.6 million

2022 Major Budget Initiatives

- Complete the study of potential barriers to WMBE utilization and identify and implement recommendations for improvement
- Provide PortGen workshops to interested WMBE and Disadvantaged Business Enterprise (DBE) businesses
- Implement the Tourism Recovery initiative in partnership with the Washington Tourism Alliance
- Utilize Tourism Grants to advance sustainable and equitable tourism events and destinations
- Organize and sponsor statewide conference on Sustainable Tourism to support the regional economic recovery
- Advance the Maritime Innovation Center (MInC) at Fishermen’s Terminal



Looking ahead, it’s critical that we aim beyond recovery rather than just returning to how things were. Key to our success will be innovation, workforce development, and helping communities take advantage of opportunities that will grow the airport and seaport.”

COMMISSION PRESIDENT
FRED FELLEMAN
IN EARLY 2021

RESOURCES



Maritime Innovation Center →



Consultant Helps Port Increase Equity in Contracting Process →



Small Business Training Series Goes Beyond the Basics →



Tourism Development →



The World Trade Center, a nexus for trade and convention space on the central waterfront

December 13, 2021



**American Seafoods Company's American Dynasty at Terminal 91
and the Pier 86 Grain Terminal shine as brightly as any
skyscraper on the Seattle waterfront**

November 23, 2021



AMERICAN SEAFOODS COMPANY

951307

50376

ABAS

15

DYNASTY
WA



EQUITY, DIVERSITY, AND INCLUSION

By identifying and addressing the root causes of inequities, the Office of Equity, Diversity, and Inclusion (OEDI) will deepen the Port's current efforts toward equity and further catalyze organization-wide systemic change. Those directly and deeply impacted by systemic and institutional discrimination will find opportunities for economic gain, leadership development, and participation in how the Port operates and impacts our communities.

Equity Statement and Vision

The Port of Seattle commits to taking a lead role in regional and national efforts to achieve equity and social justice. We are identifying and dismantling structural barriers to ensure that historically oppressed communities, particularly communities of color, have access to the resources they need to thrive.

Our Vision is to develop a Port that mirrors — throughout its breadth of operations and services and within its leadership structure — the diversity of our community, instills principles of equity in its culture, and ensures a fair and intentional distribution of opportunities to expand economic development and quality of life for all.



Taking the Composite 101 class was honestly such a fun experience ... anything related to composites and composite-related materials is so interesting. To see something like a fabric become as hard as steel? Because of this program I'm definitely more interested in STEM fields, and I'd like to learn more about engineering."

DEANTE BARRY, 17, A RISING SENIOR AT MEADOWDALE HIGH SCHOOL AND A PARTICIPANT IN GOODWILL SEATTLE'S YOUTH AEROSPACE PROGRAM



Commissioner Cho leads a welcome to Afghan Refugees through SEA Airport October 22, 2021

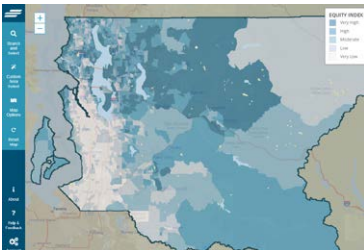
RESOURCES



Youth Training Program Offers Real-life Skills and Education ➔



Goodwill's Youth Aerospace Program Launches Careers in STEM ➔



Equity Index ➔



Why is Equity Important at a Port Authority? ➔



The Port proudly celebrates Juneteenth and in honor of the celebrations flies the Juneteenth flag over all Port properties, including this one on Pier 69

June 18, 2021

ENVIRONMENT AND SUSTAINABILITY

The Port of Seattle makes investments in programs that protect our natural resources and fulfill its goal of becoming the greenest and most energy-efficient port in the nation. As environmental stewards, the Port embraces its responsibility to the citizens, to the livability of this region, and to the future. The Port has a very comprehensive Environmental and Sustainability Program that includes air emissions reduction, sound insulation and noise abatement, wetlands and habitat restoration, waste reduction and recycling, water quality improvement and water conservation, stormwater management, wildlife management, hazardous materials management, contaminated site cleanup, and energy conservation.

The division's programs include: climate and air, habitat and land stewardship, environmental compliance, stormwater management, remediation, noise management, solid waste and waste diversion, and planning and permitting.

Environment and Sustainability Programs

Key Environmental and Sustainability initiatives for 2022 include:

- Greenhouse Gas (GHG) reduction initiatives
- Sustainable Aviation Fuels and Air Emissions Reduction Program
- Completion of the Seattle Waterfront Clean Energy Strategy for maritime decarbonization
- Quiet Sound Underwater Noise Reduction Program
- Innovative stormwater solutions
- Habitat restoration along the lower Duwamish River



“We know that one port cannot change the world on our own. Climate action also requires personal responsibility. That means all of us — growth in air travel is driven by traveler demand, just as global shipping is driven by consumer demand. Our challenges loom large. Ports around the globe host inherently polluting transportation industries: ships, jets, industry, and commerce. But this challenge also gives us an opportunity. Many of the businesses we work with are committed to our same goals of reducing carbon emissions and transitioning to clean energies. We will get there, but the transition must be fair, just, and equitable.”

COMMISSIONER PETER STEINBRUECK ON THE COMMISSION'S ACCELERATION OF NET-ZERO CLIMATE GOALS BY A DECADE



Commissioner Felleman and Senator Cantwell argue for more support for Sustainable Aviation Fuels in the Pacific Northwest

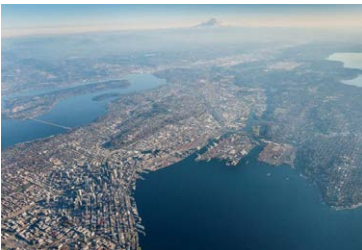
RESOURCES



Regional Ports Collaborate for an Emissions-free Future ➔



Collaboration Will Quiet the Sound ➔



Measuring Greenhouse Gas Emissions at Port of Seattle ➔



King County and Port of Seattle to Study Waste-to-Fuel Feasibility ➔



Port staff spread Olympia Oysters into Smith Cove to help combat ocean acidification and improve urban water quality

July 23, 2021

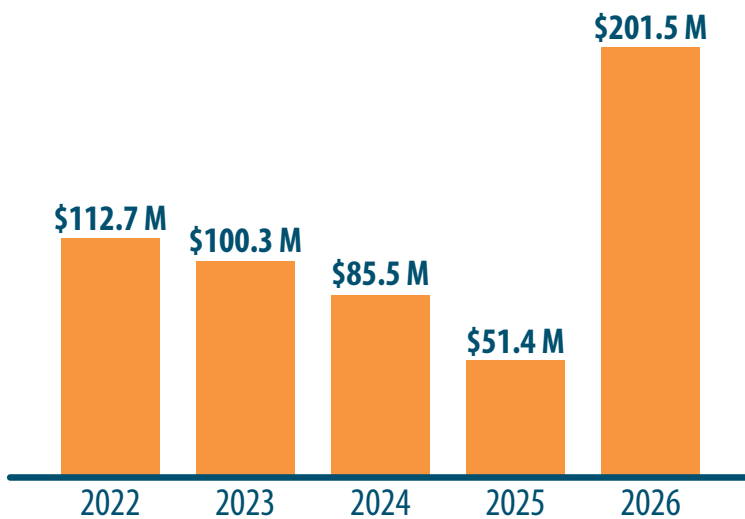
NORTHWEST SEAPORT ALLIANCE (NWSA)

The Northwest Seaport Alliance (NWSA) is a joint venture between the Port of Seattle and the Port of Tacoma. Established in 2015, the Alliance unifies the two ports' marine cargo terminal investments, operations, planning, and marketing to strengthen the competitiveness of the Puget Sound gateway.

The net income from the NWSA is distributed evenly between the two home ports and the Port of Seattle's 50 percent share of the 2022 distributable revenue is forecast to be \$49.4 million, which is the largest source of non-airport revenue and is included as operating revenue in the Port-wide financial statements.

The ports also share equally in NWSA capital investments; the Port of Seattle's share is forecast to be \$56.4 million for 2022 and \$275.7 million for the next five years.

Five-Year Capital Spending



The five-year NWSA Capital Improvement Plan (CIP) focuses on both strategic and maintenance projects that include:

- Major Terminal Improvements at Terminal 5 scheduled to open January 2022, making it the largest amount of new west coast terminal capacity to come online in 2022
- Dock rehabilitation and shore power construction at Terminal 18
- Replacement of Terminal 46 bulkhead
- Berth dredging at Husky Terminal and at Washington United Terminals (WUT)
- South Harbor (Tacoma) terminal expansion projects



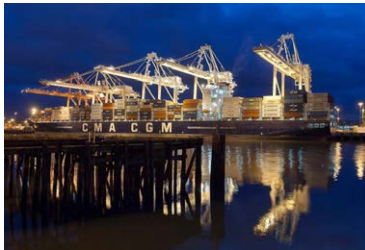
With imports forecast to remain strong and Terminal 5 slated for operation in 2022, port congestion will likely persist this year along the West Coast. The NWSA is committed to working together with stakeholders to strengthen the maritime supply chain and prevent future bottlenecks so we can continue to support more than 58,000 jobs and \$5.8 billion in revenue to our regional economy. We are also committed to making NWSA a globally competitive 'green gateway' that responds to market demands, and helps commerce and killer whales coexist."

COMMISSION PRESIDENT
FELLEMAN ON THE 2022
STRATEGY TO OPTIMIZE THE
SUPPLY CHAIN

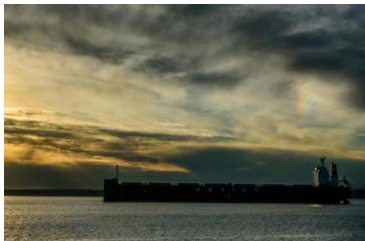
RESOURCES



Five Fast Facts on the Terminal 5 Modernization Program →



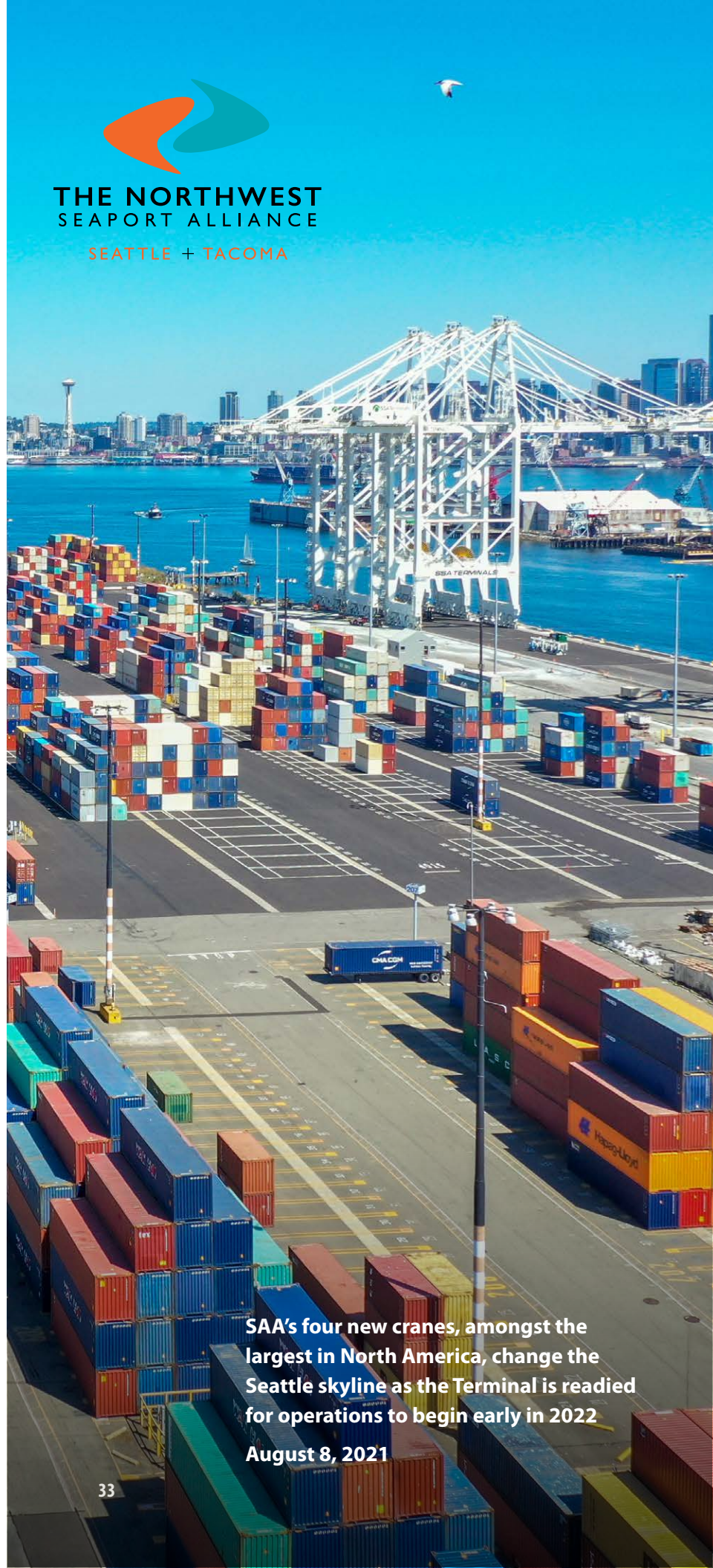
A Series of (Misfortunate) Events — Maritime Edition →



What Do You Know about Maritime Cargo? →



Books about Boxes and Boats →



**THE NORTHWEST
SEAPORT ALLIANCE**

SEATTLE + TACOMA

SAA's four new cranes, amongst the largest in North America, change the Seattle skyline as the Terminal is readied for operations to begin early in 2022
August 8, 2021





ṭuʔəlaltx^w Village Park and Shoreline Habitat, 2021

Toolalt, "t-oo-ah-lal-too-wx": Herring's House / A description of where herring live and spawn / Name of an old village site on the west bank of the Duwamish River

CAPITAL SPENDING

2022-2026

Major Capital Projects

The total capital budget for 2022 is \$559.5 million and the five-year Capital Improvement Program is \$4.4 billion. This reflects the Port's continuing commitment to promoting regional economic vitality through the investment in the development, expansion, and renewal of Port facilities in support of the strategies and objectives outlined in the Port's Century Agenda and five-year plan for each division.

Aviation

- SEA Baggage Recapitalization and Optimization
- SEA North Main Terminal Development
- SEA South Satellite Renovation and Renewal
- SEA C Concourse Expansion
- Sustainable Aviation Master Plan (SAMP) Planning

Maritime

- Terminal 91 Berths 6 and 8 Redevelopment
- Terminal 46 North Pier Structure Replacement
- Terminal 91 Uplands Development
- Fishermen's Terminal Northwest Dock Improvements
- Maritime Innovation Center (MInC)
- Pier 66 Shore Power and Waterfront Electrification



Commissioner Ryan Calkins celebrates the opening of the Duwamish River Community Hub

August 7, 2021



SEA Airport accounts for nearly 70% of the economic activity of the Port Hundreds of private employers operate on site at SEA, making our airport one of the largest job sites in the region."

COMMISSIONER
RYAN CALKINS ON THE NEED
TO CONTINUE BUILDING THE
AIRPORT OF THE FUTURE
DURING THE PANDEMIC

RESOURCES



SEA North Satellite Modernization →



SEA Baggage Handling System Optimization →



Seattle Waterfront Clean Energy Strategy →



Historic Federal Infrastructure Legislation to Advance Airport, Seaport Efficiency and Sustainability Projects →



Executive Director Steve Metruck welcomes passengers, local dignitaries, and Port staff to the opening celebration and completion of the North Satellite Modernization Project
November 4, 2021

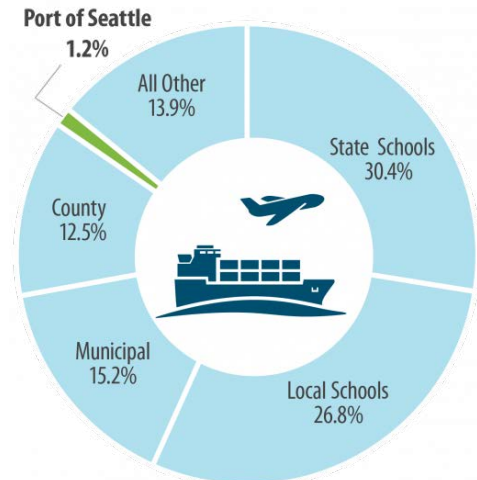
TAX LEVY AT A GLANCE

The 2022 levy will be used for:

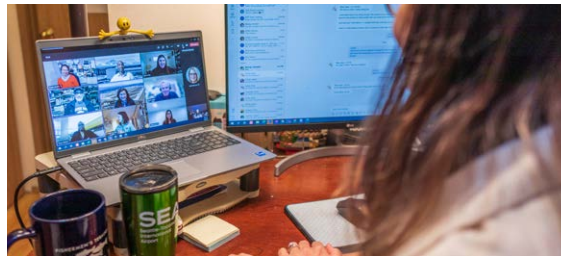
- General Obligation (G.O.) Bond debt service
- Capital projects reviewed by the Commission
- Regional transportation projects
- Environmental remediation
- Environmental and climate change initiatives
- Airport Community Support
- Workforce development initiatives and Diversity in Contracting
- Tourism and economic development partnership grants
- City of SeaTac safety enhancements
- Local community advertising at SEA Airport
- South King County Community Impacts Fund and Sustainable Aviation Fuels and Air Emissions Program
- Duwamish Valley Community Equity Program

Facts about the Port property tax levy:

- The maximum allowable levy for 2022 is \$111.3 million
- The 2022 levy represents a 3 percent increase from \$78.7 million in 2021 to \$81.0 million in 2022
- The estimated millage rate in 2022 is \$0.112 per \$1,000 assessed value
- In 2022, the median King County homeowner will pay an estimated \$72 to the Port
- Just 1.2 percent of all the property taxes collected in King County went to the Port in 2021



King County Property Taxes By Source, 2020



The Port of Seattle was able to continue operations and serve the public as we recovered from the COVID-19 Pandemic in 2021, due to the hard work and dedication of all of our employees across the organization

RESOURCES



Port Passes Budget for 2022 and 2022-2026 Capital Improvement Plan →



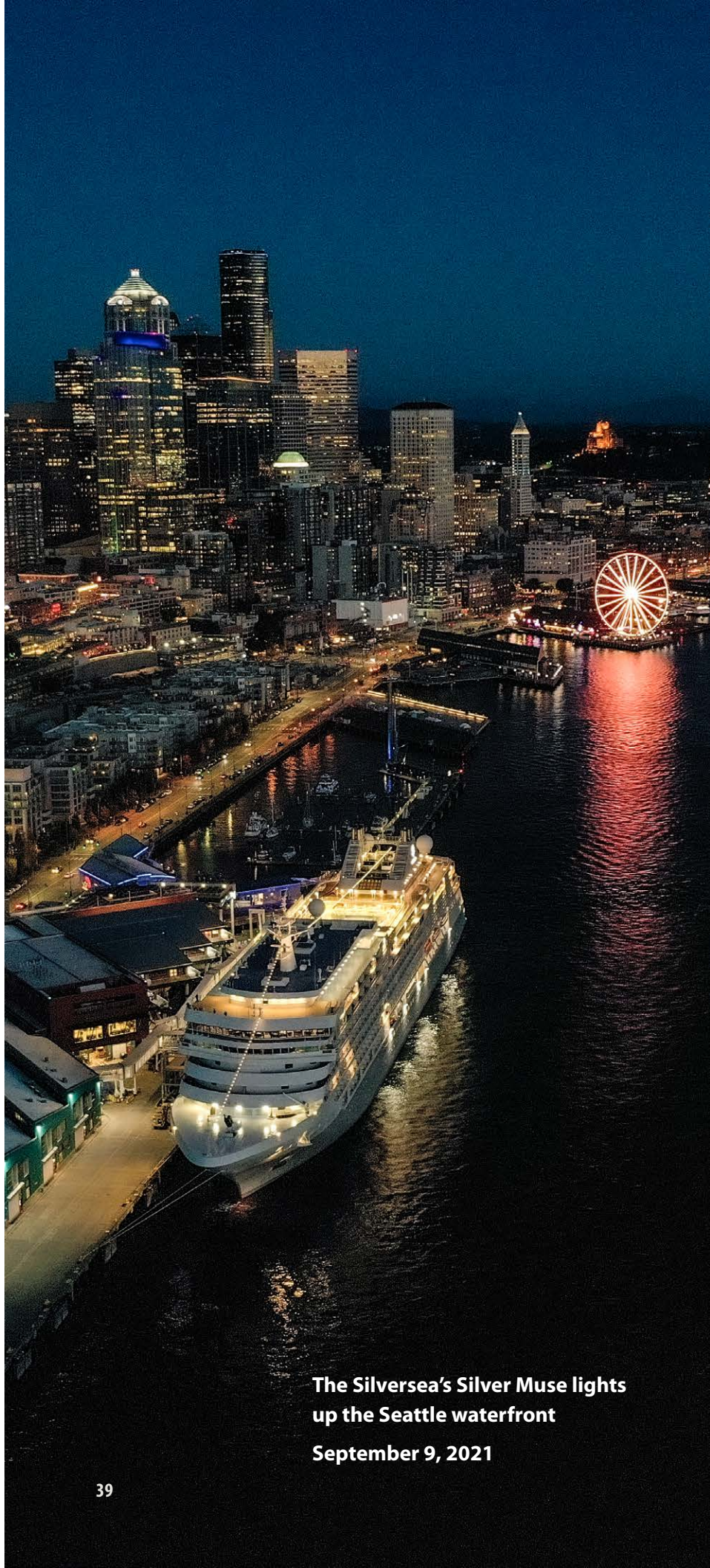
Who Pays for SEA Airport? →



Budget Overview →



Five Fiscal Facts about the Port Budget →



**The Silversea's Silver Muse lights up the Seattle waterfront
September 9, 2021**



**PORT OF SEATTLE
COMMISSIONERS**
Stephanie Bowman
Ryan Calkins
Sam Cho
Fred Felleman
Peter Steinbrueck

EXECUTIVE DIRECTOR
Stephen P. Metruck



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